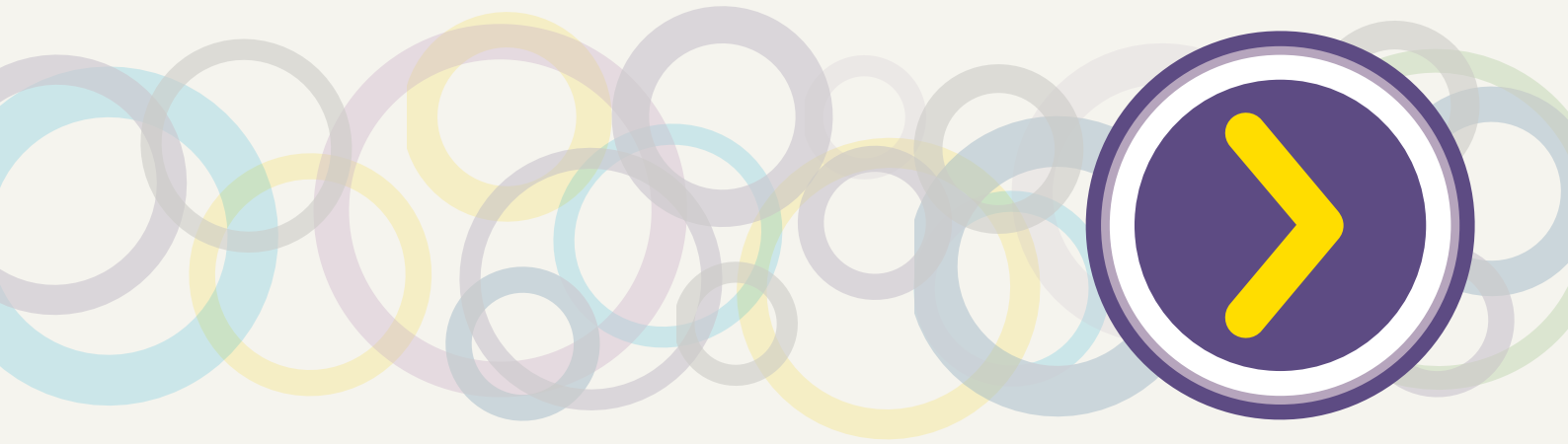


BAR
STANDARDS
BOARD

REGULATING BARRISTERS



SUPPORTING INFORMATION FOR BSB AUTHORISED BODIES

BSB Handbook Equality Rules



If you would like a version of this document in hard copy, or in an alternative format, please contact BSB equality at:
equality@barstandardsboard.org.uk



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Introduction

About this supporting information

1. This information pack is designed to be a tool for the administration of BSB authorised bodies, to enable them to meet their legal and regulatory duties, and to follow best practice in equality and diversity.
2. This document is structured so that each section includes links to other sections of the Handbook, or to external websites, or to documents available on other parts of the Bar Council and Bar Standards Board (BSB) websites.
3. It is important to note this guidance only applies to BSB authorised bodies, and that there is a distinction between a BSB authorised body and chambers. A BSB authorised body is a company, partnership or limited liability partnership which is authorised to practise by the BSB. The BSB Handbook defines 'chambers' as "a place at or from which one or more self-employed barristers or BSB authorised bodies carry on their practices..." A BSB authorised body may refer to itself as a chambers. However, BSB authorised bodies need to make sure clients are not confused about whether they are instructing an individual barrister or a BSB authorised body. Rule C19.3 of the BSB Handbook states that "If you supply, or offer to supply, legal services, you must not mislead, or cause or permit to be misled, any person to whom you supply, or offer to supply, legal services about who is legally responsible for the provision of the services."
4. A single authorised body may operate within a chambers and it is important to note that all the equality rules that are applicable to chambers will apply to the single authorised body as well.

Key reasons for BSB authorised bodies to adopt equality and diversity principles

5. There are three key reasons underpinning the adoption of equality and diversity principles in a BSB authorised body: fairness, compliance, and commercial advantage.

Fairness

6. It is fundamental to a democratic society governed by the rule of law that there should be access to justice. The Bar has a special position in the legal system of England and Wales, and confidence in the legal system will be enhanced if the arrangements made for access to the Bar's services, and for access to practice at the Bar for aspiring barristers are seen to be fair and non-discriminatory, and to be open to all, regardless of social, economic or educational background or circumstances. This will lead, in time, to a more diverse Bar, which better reflects the diversity of society in England and Wales.

Compliance

7. Discrimination on grounds of race, sex, disability, pregnancy and maternity, sexual orientation, marital or civil partnership, gender re-assignment, religion or belief, or age, is unlawful and also constitutes professional misconduct. This information provides an evidential standard against which allegations of discrimination may be judged.

Commercial advantage

8. If the Bar is to thrive, it needs to select the very best aspiring barristers, which means selecting from the widest possible pool. Discrimination in the provision of services by the Bar also reduces demand for those services.

The structure of the guidelines

9. These guidelines consist of 14 sections, as follows:

Section 1 – Basic Principles

10. This section explains the key legal obligations on a BSB authorised body and individual barristers. It also includes guidance on how to meet these requirements in BSB authorised bodies.
11. The legal obligations are those flowing from the current legal framework.

Section 2 – Fundamental Equality Principle

12. This section sets out the core non-discrimination equality principle of the Handbook which relates to the employed and self-employed Bar.

Sections 3 to 12 – Key Topics

13. Sections 3 to 12 relate to key topics to which BSB authorised bodies need to pay particular attention. They provide more detail on legal and regulatory requirements and how equality issues should be approached in practice.
14. For each topic, the guidelines set out the relevant legal and regulatory requirements. This is followed by guidance on best practice. The guidance includes further explanation about the legal and regulatory requirements, but is not part of the legal or regulatory framework. You are, however, strongly encouraged to follow it: doing so should help you to make sure that you meet your legal and regulatory duties.
15. The key topics are:

Section 3 – Equality policy and action plan
 Section 4 – Equality and diversity officer
 Section 5 – Recruitment in BSB authorised bodies
 Section 6 – Equality monitoring
 Section 7 – Workforce diversity data collection and publication
 Section 8 – Fair access to work
 Section 9 – Harassment
 Section 10 – Parental leave
 Section 11 – Flexible and part-time working and career breaks
 Section 12 – Providing services to disabled people

Section 13 – Model Policies and Documents

16. This section contains model harassment, reasonable adjustments and diversity data policies a BSB authorised body may wish to use in meeting their Handbook obligations. It also contains a sample equality action plan. Each of the documents may be adapted to meet the individual requirements of a BSB authorised body.

Section 14 – Directory

17. Section 14 is a directory of organisations and information resources that can provide a BSB authorised body with further information and support on equality and diversity.

Examples

18. Examples of good practice and case studies to illustrate particular points are given throughout the text and are clearly identified within boxes. These are intended to be illustrations of the application of the general principles to specific factual situations, and should not themselves be regarded as setting out rules or general principles. BSB authorised bodies may adopt these examples to suit their own needs.



SECTION 1

Basic principles

Introduction

1. This section sets out the basic legal requirements under equality legislation. The equality legislation referred to is the Equality Act 2010.

Legal requirements

Protected grounds

2. The law¹ prohibits discrimination on the following grounds (referred to in the legislation as 'the protected characteristics'):
 - race (including colour, nationality and ethnic or national origins)
 - sex
 - pregnancy and maternity
 - disability²
 - sexual orientation
 - marriage and civil partnership
 - religion or belief
 - age
 - gender reassignment
3. The main types of prohibited conduct are:
 - direct discrimination
 - discrimination arising from disability
 - indirect discrimination
 - failure to make reasonable adjustments
 - harassment
 - victimisation

Areas in which discrimination is prohibited

4. Discrimination is prohibited in two main areas:
 - employment
 - service delivery (characteristics of age and marriage/civil partnership are excluded)

Provisions specific to the Bar

5. There are specific provisions in equality legislation³ covering barristers, in relation to:
 - the arrangements A makes for deciding to whom to offer a pupillage
 - the terms on which A offers B a pupillage
 - the terms on which B is a pupil
 - the way in which a pupil is afforded access to opportunities for training or gaining experience or for receiving any other benefit, facility or service
 - termination of pupillage
 - harassment of pupils
 - victimisation of pupils
 - discrimination against barristers including victimisation and harassment

Further information on the legal requirements

6. This section explains the protected grounds, the main types of prohibited discrimination and the main provisions relating to employment and service delivery.
7. The section also explains slight variations in the types and area of prohibited discrimination for different protected grounds.

Protected characteristics

8. **Race:** includes nationality, colour and ethnic or national origins.

1. Equality Act 2010. 2015. *Equality Act 2010*. [ONLINE] Available at: www.legislation.gov.uk/ukpga/2010/15/contents [Accessed 24 March 2015].

2. S.6 (1) (a) & (b) Equality Act 2010: *a person has a disability if s/he has a physical or mental impairment which has a substantial and long term adverse effect on his/her ability to carry out normal day to day activities.*

3. Equality Act 2010. 2015. *Equality Act 2010*. [ONLINE] Available at www.legislation.gov.uk/ukpga/2010/15/section/47 [Accessed 24 March 2015].

9. **Sex:** protects both men and women from discrimination on grounds of sex.
10. **Marriage and civil partnership:** covers anyone who is married or who is a civil partner.
11. **Pregnancy and maternity:** this covers anyone who is pregnant or taking a period of maternity leave to look after a child.
12. **Disability:** a person has a disability if s/he has a physical or mental impairment which has a substantial and long term adverse effect on his/her ability to carry out normal day to day activities.

- Disability includes not only physical disability but also mental impairments such as bi-polar disorder.
- It covers severe disfigurement⁴, progressive conditions⁵ and recurring impairments.⁶ Specific rules are made in respect of conditions such as cancer, HIV and multiple sclerosis which are deemed impairments for the purposes of the Act.⁷
- There is also a positive duty to make 'reasonable adjustments' to prevent a provision, criterion or practice, or physical feature of premises, placing the disabled person at a substantial disadvantage.⁸ Reasonable adjustments are dealt with in detail in Section 11.

13. **Religion or belief:** includes any religious or 'philosophical belief' such as humanism or pacifism, and encompasses discrimination based on the lack of religion or belief.⁹

14. **Sexual orientation:** covers sexual orientation towards:

- persons of the same sex
- persons of the opposite sex or
- persons of the same sex and of the opposite sex.¹⁰

Sexual orientation does not cover gender reassignment which is a separately protected characteristic see below.

15. **Gender re-assignment:** covers anyone who is undergoing, proposing to undergo or has undergone a process (or part of a process) of reassigning their sex.
16. **Age:** covers particular ages and also age ranges.¹¹ It does not cover under 18's in service delivery. However, the BSB Handbook prohibits all discrimination on all grounds, so although certain types of age discrimination against under 18s in service delivery are not currently unlawful, generally age discrimination in service delivery is prohibited by the BSB Handbook.

Types of discrimination – main categories

17. The main categories of unlawful discrimination are:

Direct discrimination

18. A person directly discriminates against another if because of a protected characteristic s/he treats that person less favourably than s/he treats or would treat others.¹²
19. With the exception of certain types of age discrimination, direct discrimination cannot be justified.

20. It is unlawful to discriminate based on false perception. For example, a person can be unlawfully discriminated against if the discrimination is based on the incorrect assumption that he is gay.

Discrimination arising from disability

21. A person discriminates against a disabled person if s/he treats that person unfavourably because of something arising in consequence of that person's disability and it cannot be shown that such treatment is a proportionate means of achieving a legitimate aim.¹³

Indirect discrimination

22. Indirect discrimination occurs where an apparently neutral provision, criterion or practice has, or would have, a disadvantageous impact upon a particular group compared with others. The provision, criterion or practice can be justified if it is a proportionate means of achieving a legitimate aim. For example, it could be indirect discrimination if all social

4. S.3 Sch.1 Pt 1. Equality Act 2010

5. S.8 Sch.1 Pt 1 Equality Act 2010

6. S.2(2) Sch.1 Pt 1 Equality Act 2010

7. S. 6 (1) Schedule 1 Part 1 Equality Act 2010

8. S. 20 Equality Act 2010

9. S.10 Equality Act 2010

10. S.12 Equality Act 2010

11. S.5 Equality Act 2010

12. S.13 Equality Act 2010

13. S.15 Equality Act 2010

events took place in the evening which could affect pupils and barristers with primary childcare commitments.

Duty to make adjustments

23. Where a provision, criterion, physical feature or practice puts a disabled person at a substantial disadvantage in comparison with non-disabled people, the law places a duty on individual barristers to take such steps as are reasonable to avoid the disadvantage.¹⁴
24. This duty also covers the requirement to provide auxiliary aids for disabled people where reasonable.

Harassment

25. Harassment is any form of unwanted conduct in relation to a relevant protected characteristic which has the effect or purpose of violating a person's dignity, or creating an intimidating, hostile, degrading, humiliating or offensive environment.¹⁵
26. A single incident may constitute harassment if it is sufficiently serious.
27. The motive or intention of the perpetrator may be (but is not invariably) relevant. Harassment is unlawful under equality legislation and can also constitute a criminal offence.¹⁶

Victimisation

28. A person victimises another person if s/he subjects that person to a detriment because s/he believes that person has done or is about to do a protected act such as:
 - giving evidence in proceedings relating to an act or acts of discrimination
 - bringing proceedings relating to an act or acts of discrimination
 - making an allegation of discrimination
 - doing any other thing for the purposes of equality legislation or in connection with it

14. S.20 Equality Act 2010

15. S.26 Equality Act 2010

16. Protection from Harassment Act 1997

Other relevant concepts

Positive action

29. Where a person reasonably believes that persons with a shared protected characteristic suffer a disadvantage, have particular needs or are disproportionately under-represented, that person may take any step to encourage or enable that group to overcome or minimise the disadvantage.¹⁷
30. Positive action may be taken to improve under-representation of particular groups for pupils, barristers and any employed position in a BSB authorised body.
31. Such action may include providing encouragement to disadvantaged groups to apply for a particular type of work, and/or training to help fit them for that work.
32. Positive action may also consist of providing those from groups under-represented in a BSB authorised body with additional training and encouragement to apply for positions.
33. The Bar Council issued guidance on positive action provisions under section 158 and 159 of the Equality Act 2010.¹⁸

Example

A BSB authorised body conducts a diversity monitoring exercise during which it is discovered that Asian barristers in the organisation are underrepresented in comparison to numbers of Asian barristers. The BSB authorised body decides to take positive action to address this issue by advertising vacancies through the diversity networks as well as in *Counsel* magazine. This is known as "targeted advertising".

Discrimination by people with the same protected characteristic

34. Individuals with the same protected characteristic can discriminate unlawfully against each other: a woman can unlawfully discriminate against another woman, or a barrister from one ethnic group can unlawfully discriminate against another member of that group.

17. S.158 Equality Act 2010

18. Bar Council's guidance on positive action www.barcouncil.org.uk/media/165051/positive_action_guidance_2012.pdf [Accessed 24 March 2015].

Unintentional discrimination

35. It is not a defence to claims for discrimination, including harassment and victimisation, that there was no intention to discriminate. Any less favourable treatment (commonly referred to as 'detriment') because of a protected characteristic and in a protected area (eg employment or provision of services) is likely to amount to unlawful discrimination.
36. Both direct and indirect discrimination can be either intentional or unintentional.

Service provision

37. In relation to service provision, it is unlawful to discriminate against someone by:
- refusing or deliberately omitting to provide him or her with the service
 - refusing or deliberately omitting to provide him or her with services of the same or similar quality or standard and/or
 - refusing or deliberately omitting to provide him or her with services in the same manner and on the same terms as would otherwise be provided.

Example

A barrister agrees to take on a case for a person with impaired hearing but only at an inflated hourly rate and brief fee 'because of the extra hassle' that such a case would involve, *without any genuine consideration of whether there was real justification for charging higher fees.* This is, on the face of it, an unlawful refusal or deliberate omission by the barrister to provide this person with services in the same manner and on the same terms as would otherwise be provided for a person without that impairment.

38. The duty not to discriminate applies to all aspects of the services provided by individual barristers, including but not confined to, core elements of practice, such as accepting instructions, advising in writing or in conference, and providing representation at hearings. The duty also applies in relation to other services provided. For example, where a BSB authorised body hires out its conference rooms, it would, on the face of it, be unlawful for them to refuse this service to a religious organisation on the grounds that members of the organisation had views that

senior members of the BSB authorised body considered unpalatable.

39. The rules relating to provision of services apply in exactly the same way to *pro bono* (unpaid) work as to that for which payment is received.
40. There is an additional duty in relation to disability, to make reasonable adjustments to enable disabled people to make use of a service. There is also a regulatory requirement for BSB authorised bodies to have a reasonable adjustments policy aimed at supporting disabled barristers, staff and visitors. These matters are considered further in Section 12 about 'Providing Services to Disabled People'.
41. Most of the protected grounds contain limited exceptions from the general prohibition of discrimination in relation to the provision of services. Those exceptions will rarely if ever be applicable to the provision of services by a BSB authorised body or barrister, although the ability to provide justification for certain elements of discrimination in relation to disability may be relevant and is considered in Section 12 'Providing Services to Disabled People'.

SECTION 2

Core Duty not to discriminate

Legal Requirements

1. The legal equality requirements for barristers are covered in section 1 above.

Regulatory Requirements – Core Duty not to Discriminate

2. The Core anti-discrimination duty is set out at CD8 of the Handbook.

CD8: “You must not discriminate unlawfully against any person”

3. The Core Duty is supplemented by **rC12** which expands and clarifies:

“You must not discriminate unlawfully against, victimise or harass any other person on the grounds of race, colour, ethnic or national origin, nationality, citizenship, sex, gender re-assignment, sexual orientation, marital or civil partnership status, disability, age, pregnancy and maternity, religion or belief.”

This requirement applies to all barristers whether employed or self employed.

4. The fundamental equality principle is drafted to accord with the provisions of the Equality Act 2010 which apply to barristers (s.47) referred to earlier in these guidelines.

5. The requirement not to discriminate applies to a barrister in all aspects of his or her professional life. The requirement not to discriminate applies to a barrister’s relationship with “any other person” in the course of his/her professional dealings. Therefore the requirement may be interpreted as covering a barrister’s relationship with:

- Staff in a BSB authorised body
- Clients
- Court staff
- Instructing solicitors and their staff
- Judges
- Other barristers
- Pupils

(The above list is for the purposes of guidance only and is not exhaustive).

SECTION 3

Equality policy and action plan

Legal Requirements

1. There is no legal requirement for a BSB authorised body to have an equality policy or action/implementation plan.

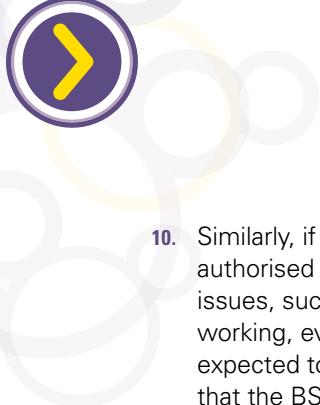
Regulatory Requirements

2. **Rule rC110 (1) & (2)** of the BSB Handbook require that a *BSB authorised body* must take reasonable steps to make sure:
 - 1) there is in force a written statement of policy on equality and diversity and;
 - 2) there is in force a written plan implementing the policy.
3. **Rule rC110(3)(e)** requires that a *BSB authorised body*:
 - i. conducts a *regular review* of its policy on equality and diversity and of its implementation in order to make sure that it complies with the requirements of **Rule C110**; and
 - ii. takes any appropriate *remedial action* identified in the light of that review.

Guidance

“Reasonable Steps”

4. The regulatory requirements place a personal obligation on all barristers to take “reasonable steps” to make sure that an appropriate policy and plans are in place. What steps are reasonable will depend, among other things, on the barrister’s position in a BSB authorised body and therefore his or her ability to influence decision making.
5. It is likely to be reasonable for the BSB to expect that the Head of Legal Practice has personally ensured the policy and action plan required by these regulations are in place. It is also likely to be reasonable to expect that the Head of Legal Practice checks, at appropriate intervals, that the policy is effective and that the plan is progressing and to take appropriate steps if they are not.
6. If a BSB authorised body is run by a management committee, then the responsibilities of the chair of that committee are likely to be similar to those of the Head of Legal Practice as described above. Other members of the committee are also likely to be expected to be pro-active in putting appropriate systems in place and in ensuring they are working properly.
7. If a barrister has been given responsibility in a BSB authorised body for pupillage, then the reasonable steps required in relation to ensuring that pupils are treated fairly will be more onerous than would be expected of other people in the organisation. Similarly, if a barrister is the Equality and Diversity Officer, or sits on a selection panel, or has any other specific role in the BSB authorised body, then the reasonable steps required in relation to those matters will be more onerous than would be expected of others in a BSB authorised body without such responsibilities.
8. If a barrister is a pupil supervisor, it is likely that s/he will be expected to take steps to ensure that their pupils are treated fairly in accordance with the policy and plan.
9. If a member of a BSB authorised body is very junior, with no formal role in the management of the BSB authorised body, then the reasonable steps s/he is required to take will be less onerous than for more senior members of staff or for those who have undertaken specific responsibilities to see that the organisation is fairly administered. Even so, if there are mechanisms available to such individuals, to draw attention to ways in which other members of staff are being treated unfairly, it might well be reasonable to expect that even junior members do that.

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10. Similarly, if there are meetings of a BSB authorised body to agree policies on important issues, such as parental leave or flexible working, even a junior barrister would be expected to take reasonable steps to ensure that the BSB authorised body's policies which are agreed comply with the equality rules, for example by raising concerns about non-compliant policies and not voting against compliant ones (unless there were alternative compliant proposals).
11. If the organisation's action plan on equality and diversity has allocated some tasks to a barrister, it would be reasonable to expect that individual to carry out those tasks or to draw attention to any problems if they are unable to do so.

Equality Policy

12. The equality policy should set out a BSB authorised body's commitment to promoting and advancing equality. It should be clear to readers why the policy has been drafted and the aims it intends to achieve. BSB authorised bodies are encouraged to ensure that equality policies cover the following areas:
- Recruitment and selection
 - Equality monitoring
 - Complaints and grievances

Action Plan

13. A BSB authorised body will need to consider what actions it must take to ensure that the principles of equality and diversity are embedded into the framework of its day to day work and to prevent unlawful discrimination taking place. The actions that are required to achieve these aims will naturally differ depending on each organisation's individual circumstances.

14. Equality actions should be "SMART". This means:
- a) **S**pecific – ie clear, as opposed to vague statements or "ideal scenario" wish lists.
 - b) **M**easurable – It should be clear how a BSB authorised body will know when an action has been completed. They may wish to use numbers, dates and times in order to achieve such clarity (eg a certain number of women apply for a pupillage position).
 - c) **A**ffordable – does the organisation have sufficient resources to undertake the action?
 - d) **R**ealistic – is it feasible in all the circumstances for a BSB authorised body to undertake this action?
 - e) **T**imely – a clear deadline, by which each action must be completed, should be set.
15. Action plans should detail the following information:
- The action to be taken (it is also useful to include a summary of the evidence base supporting the action to be taken)
 - The name (or job title) of the person who is to be responsible for ensuring the action is progressed/completed
 - The deadline by which the action must be completed
 - Any update on progress of the action
16. Section 13 contains a sample equality action plan that can be adapted to BSB authorised bodies' individual needs.

SECTION 4

Equality and Diversity Officer

Legal Requirements

1. There is no legal requirement for a BSB authorised body to appoint an Equality and Diversity Officer.

Regulatory Requirement

2. **rC110 (3)(a)** of the BSB Handbook requires that a barrister must take reasonable steps to ensure that a *BSB authorised body* has at least one Equality and Diversity Officer.

Guidance

3. The Equality and Diversity Officer should be a senior member of a BSB authorised body who has been trained in equality and diversity. Advice on suitable courses can be obtained from the Bar Council Equality and Diversity Team whose details may be found in the directory in section 14.
4. The Equality and Diversity Officer should be prepared to devote sufficient time to the role, including making himself or herself available to members of staff and colleagues to give advice and discuss any problems which may arise.
5. The Equality and Diversity Officer should be responsible for ensuring that:
 - A written equality and diversity policy for the BSB authorised body is adopted, implemented, then reviewed and kept up-to-date;
 - All of the organisation's policies and procedures (whether or not documented) are reviewed regularly to ensure that they comply with the equality and diversity policy and these guidelines and that records are kept of the outcome of reviews and of action taken in response;
 - Equality and diversity training is provided for all members of staff and that refresher courses are provided periodically once initial training has been given;
 - Advice is offered to the Head of Legal Practice, senior management and individual members of staff on equality and diversity issues, both in response to a request and whenever the Equality and Diversity Officer considers that equality and diversity issues arise;
 - He or she is available to individual members of staff to offer advice on equality issues and to provide an informal route, if requested, for the resolution of grievances; and
 - Monitoring and analysing diversity data for all recruitment and selection exercises as well as current members of staff, and ensuring that any actions necessary to remedy or investigate unfair outcomes are developed and added to the BSB authorised body's equality action plan.



SECTION 5

Recruitment in BSB authorised bodies

Legal requirements

1. The legal requirements set out in Section 1 include a prohibition on discrimination in recruitment and selection on grounds of sex, race, disability, sexual orientation, gender reassignment, pregnancy and maternity, marriage and civil partnership, religion or belief, or age.
2. BSB authorised bodies are reminded of the duty to make reasonable adjustments for disabled candidates.
3. It is unlawful to ask questions about the health or protected characteristics¹⁹ of an applicant (other than diversity monitoring questions) either orally or in writing:
 - Before offering that applicant a pupillage, mini-pupillage or position in the organisation
 - Before including that applicant in a pool of applicants from whom it is intended that selection of a pupil, mini-pupil, barrister or staff member is to be made.²⁰
4. It is also unlawful to publish or cause to be published an advertisement which indicates, or might reasonably be understood as indicating, an intention to discriminate either directly or indirectly on any of the prohibited grounds.

Regulatory Requirements

5. **Rule rC110(3)(b) and (c)** requires that “except in unforeseen and exceptional circumstances, the person with lead responsibility for any selection panel and every member of all selection panels must have received recent and appropriate training in fair recruitment and selection processes”.

6. **Rules rC110(3)(d)** requires that “recruitment and selection processes use objective and fair criteria”.

Guidance

7. The same broad principles apply to the recruitment of pupils, barristers, established practitioners and staff. The guidance below about aspects of the recruitment and selection process applies to all categories of vacancy.
8. Detailed guidance on fair recruitment and selection is set out in the **Bar Council’s Fair Recruitment Guide for the Bar**²¹, private study of which is sufficient to satisfy the training requirements set out above. However at least one selection panel member is encouraged to attend a formal classroom course in fair recruitment and selection skills.
9. The term ‘recruitment’ covers the whole process of filling a vacancy, from seeking applicants to making the selection decision. Selection refers to the process of choosing from among those candidates who have applied, and includes application forms, short-listing, and any mechanisms used to help the decision making process, such as selection tests, references and interviews.
10. Training is defined in the Handbook as “any course of study covering all the following areas”:
 - Fair and effective selection and unconscious bias
 - Fair and effective selection and avoiding unconscious bias
 - Attraction and advertising
 - Application processes
 - Shortlisting skills
 - Interviewing skills

19. For example questions as to the age of an applicant or enquiries as to whether or not they are planning a family.
20. S.60(1) Equality Act 2010

21. Fair Recruitment Guide [ONLINE]. Available at: www.barcouncil.org.uk/for-the-bar/professional-practice-and-ethics/equality-and-diversity-guidance/fair-recruitment-guide [Accessed 24 March 2015].

- Assessment and making a selection decision
 - Monitoring and evaluation.
11. The Bar Council's Fair Recruitment Guide covers these areas and therefore private study of this document will be considered adequate to satisfy **rC110(3)(b)** and **(c)** although classroom course attendance is encouraged for at least one panel member.
 12. Training may also be undertaken online or by completion of CPD hours covering the above areas. Information on suitable classroom courses may be obtained from the Bar Council's Equality Team, whose details may be found in the directory in section 14.

Employees

13. A BSB authorised body will be employing the practising lawyers (barristers, solicitors, etc.) in its workforce, unlike a traditional chambers where the barristers in the workforce are self-employed. BSB authorised bodies may also need to take advice about contracts and policies applying to staff in the workforce. Fuller guidance can be found on the websites of ACAS²² and Gov.uk.²³

22. Acas – Home. [ONLINE] Available at: www.acas.org.uk/index.aspx?articleid=1461 [Accessed 24 March 2015].

23. Welcome to GOV.UK. [ONLINE] Available at: www.gov.uk [Accessed 24 March 2015].

SECTION 6

Recruitment equality monitoring

Legal requirements

1. There is no legal obligation on organisations other than certain public sector bodies to gather and analyse diversity data for the purposes of equality monitoring.

Regulatory requirements

2. **rC110(3)(f)** requires that a *BSB authorised body* regularly reviews:
 - (i) the number and percentages of its *workforce* from different groups; and
 - (ii) applications to become a member of its *workforce*; and
3. Such reviews include:
 - (i) collecting and analysing data broken down by race, disability and gender;
 - (ii) investigating the reasons for any disparities in that data; and
 - (iii) taking appropriate remedial action.

Guidance

The need for monitoring

4. Equal opportunities policies, by themselves, will not bring about equality. BSB authorised bodies should have a system for checking whether their policies are being carried out and whether they are working. Without equality monitoring data, it is impossible to establish the nature or extent of any inequality, identify those areas where action is most needed, and whether measures aimed at reducing inequality are succeeding.
5. The purpose of the rules in this section is to ensure that an authorised body is aware of the diversity of its workforce and that people are not refused employment because of their protected characteristics.

Which protected characteristics should be monitored?

6. In relation to workforce diversity data and applications to become a member of a BSB authorised body's workforce the requirement is to gather data on gender, race and disability only. However, BSB authorised bodies are encouraged to consider monitoring across the other protected characteristics where they believe the results would be useful in supporting their work on equality and diversity.

Definitions of Terms

7. For the purposes of these rules:
 - **"Regular review"** – in respect of data on pupils it is likely to be considered reasonable that regularly should mean annually. In respect of managers of and practising lawyers in a BSB authorised body it is likely to be considered reasonable that regularly should mean every three years unless the numbers change to such a degree as to make more frequent monitoring appropriate.
 - **"Investigating"** – investigation means considering the reasons for any disparity in the data.
 - **"Remedial action"** – any action aimed at removing or reducing the disadvantage experienced by particular groups.

Should this monitoring be anonymous?

8. For the purposes of monitoring recruitment, it is important that monitoring data should not be anonymous; it should be possible to link the equality data to the person to whom it relates. Without this, it is effectively impossible to monitor the recruitment and selection process without repeatedly asking individuals for their diversity data. The identity of individuals can be concealed in the analyses of data by identifying individuals only by a number that can be independently linked back both to their monitoring data and their name.

Collecting monitoring data

9. When requesting equality information, an explanation for its collection should be given. This should state why the information is being requested and for what purposes it will be used. The explanation should emphasise confidentiality and state who will have access to the information. It should also explain that answering the questions is not compulsory.
10. It should also be made clear to those completing the monitoring form that their response to the question on disability will only be used for monitoring purposes. An additional question should be included to enable disabled individuals to raise any need for reasonable adjustments related to their recruitment, employment in or membership of the BSB authorised body. In the case of recruitment it is good practice to ask applicants whether they require any reasonable adjustments in the recruitment process as part of the covering letter.

Monitoring unassigned work

11. Work monitoring applies to chambers and self-employed barristers, the fair access to work rule and therefore work equality monitoring does not apply to a BSB authorised body (please see explanation in Section 8).

Recruitment Monitoring

12. Examining the application rates of different groups enables authorised bodies to gauge whether application rates are proportionate to these groups' representation on the Bar Professional Training Course (for pupillage) or among suitably qualified barristers (for barrister vacancies) or the population from which selection is to be made (for staff). Statistical diversity data on the profession may be downloaded from the BSB website.²⁴
13. Where under-representation of particular groups is identified, organisations may wish to consider using positive action to encourage applications from members of those groups. Further information on positive action is provided in Section 1.

Shortlisting

14. BSB authorised bodies should check whether the representation of different groups among those shortlisted is proportionate to their representation among applicants. If there is a disparity, the reasons for different shortlisting rates should be investigated.

Interview stage

15. The success rates for different groups at the interview stage should be examined. Any differences should be investigated to ensure that there is no direct or indirect discrimination in the treatment of candidates. Exercises used at this stage should be reviewed if the analysis suggests that they are contributing to disparities.

Appointments

16. As well as stage by stage comparisons it can be useful to look at the overall likelihood of different groups being appointed, ie the proportions of appointments from each group. Small disparities at each stage may combine to create a large disparity that needs to be addressed.
17. Further information on recruitment monitoring and other aspects of best diversity recruitment practice can be found in the Bar Council's Guide to Fair Recruitment.²⁵

24. Equality Act 2010 – Publication of information – Bar Standards Board. [ONLINE] Available at: www.barstandardsboard.org.uk/about-bar-standards-board/equality-and-diversity/equality-act-2010-publication-of-information [Accessed 24 March 2015].

25. 2013. [ONLINE] Available at: www.barcouncil.org.uk/for-the-bar/professional-practice-and-ethics/equality-and-diversity-guidance/fair-recruitment-guide [Accessed 24 March 2015]



SECTION 7

Workforce diversity data collection and publication

Legal Requirements

1. There is no legal requirement for BSB authorised bodies to collect and publish diversity data.

Regulatory Requirements

2. **rC110(3) (n) – (t)** require that:

- (n) *The BSB authorised body* has a Diversity Data Officer;
- (o) *The BSB authorised body* must provide the name and contact details of the Diversity Data Officer to the *Bar Standards Board* and must notify the *Bar Standards Board* of any change to the identity of the Diversity Data Officer, as soon as reasonably practicable.

Responsibilities of the Diversity Data Officer:

- (p) The Diversity Data Officer complies with the requirements in relation to the collection, processing and publication of diversity data set out in the paragraphs **rC3(3)(q) – (t)** below.

Collection and Publication of Diversity Data

- (q) The Diversity Data Officer shall invite the members of the *workforce* to provide *diversity data* in respect of themselves to the Diversity Data Officer using the prescribed model questionnaire set out at the end of this section.
- (r) The Diversity Data Officer shall ensure that such data is anonymised and that an accurate and updated summary of it is published on *the BSB authorised body's* website every three years. If *the BSB authorised body* does not have a website, the Diversity Data Officer shall make such data available to the public on request.
- (s) The published summary of anonymised data shall:

- (i) exclude *diversity data* relating to the characteristics of sexual orientation and religion or belief, unless there is consent from each of the members of the *workforce*;
- (ii) exclude diversity data in relation to any characteristic where there is a real risk that individuals could be identified, unless all affected individuals consent; and
- (iii) (subject to the foregoing) include anonymised data in relation to each characteristic, categorised by reference to the job title and seniority of the *workforce*.

- (t) The Diversity Data Officer shall:

- (i) ensure that *the BSB authorised body* has in place a written policy statement on the collection, publication, retention and destruction of *diversity data* which shall include an explanation that the provision of *diversity data* is voluntary;
- (ii) notify the *workforce* of the contents of the written policy statement; and
- (iii) ask for explicit consent from the *workforce* to the provision and processing of their *diversity data* in accordance with the written policy statement and these rules, in advance of collecting their *diversity data*.

Guidance

Why Gather Diversity Data?

3. Equality policies by themselves will not bring about equality. Through the collection and analysis of data a BSB authorised body is in a position to ensure that checks can be made on whether or not policies and action plans are being implemented and whether or not they are working. Without data, it is impossible to establish the nature or extent of any inequality and therefore devise appropriate measures to reduce or remove it.

What does a BSB authorised body have to do?

4.
 - A BSB authorised body must ensure that there is a Diversity Data Officer (DDO).
 - The identity of the BSB authorised body's DDO must be provided to the Bar Standards Board as part of the authorisation process. If the identity of the BSB authorised body's DDO changes post-authorisation, the Bar Standards Board must be notified either by email equality@barstandardsboard.org.uk or phone 0207 242 0082.

The Diversity Data Officer

5. Each BSB authorised body is required to appoint a Diversity Data Officer. The Diversity Data Officer is responsible for implementing the rules relating to the collection and processing of diversity data, and for demonstrating compliance by providing the Bar Standards Board with any documents or information reasonably requested for that purpose. The identity of the Diversity Data Officer must be notified to the Bar Standards Board as part of the authorisation process, and as soon as reasonably practicable following any change in their identity.
6. The individual appointed to be the Diversity Data Officer may, but need not be, the person appointed as Equality and Diversity Officer.
7. In addition, the Diversity Data Officer may, but need not be, the same individual as the data controller. In some cases, it may make sense for one individual to perform both roles. However, the roles are distinct: The data controller has specific statutory responsibilities under the Data Protection Act with respect to personal data whereas the Diversity Data Officer is responsible to the Bar Standards Board for compliance with the rules relating to the collection and processing of diversity data. The Diversity Data Officer need not be a barrister.

What does a DDO have to do?

8. The DDO ensures that:
 - The members of the BSB authorised body's workforce are offered the opportunity to provide diversity data covering age, gender, disability, ethnic group, religion or belief, sexual orientation, socio-economic background and caring responsibilities.

- Anonymised summary data is published on the BSB authorised body's website at least every three years.
- Data is broken down by seniority and job title (eg Queen's Counsel, junior barristers, pupils, directors, general managers and other administrative staff).
- There is a written diversity data policy in place which sets out when and how data will be collected. A sample policy can be found in Section 13.
- There is explicit consent to the collection and processing of diversity data before collection commences. A sample notification and consent form can be found in Section 13.
- The data is collected and processed securely and in accordance with the provisions of the Data Protection Act 1998.
- Individuals are informed that they may withdraw their consent to the processing, collection or publication of some or all of their diversity data **at any time**.

Be Aware

9. A BSB authorised body should aim to publish diversity data gathered unless:
 - The number of individuals in the workforce is fewer than 10 (ten), save in cases where there is consent from all members of the workforce.
 - The number of individuals identified with any characteristic within any category is fewer than 10 (ten), save in cases where there is consent from all those to whom the data in question relates.
 - The data relates to the characteristics of sexual orientation or religion and belief data, unless there is consent from all members of the workforce.

Personal Choice

10. Provision by individuals of their diversity data is entirely voluntary. No one can be compelled to provide diversity data and it should be made clear in the BSB authorised body's diversity monitoring exercises, that disclosure of such information is not obligatory.
11. Notwithstanding the above, it is important that all those in the BSB authorised body are made aware of the benefits of providing such data and that collection and publication of data can help build a useful picture of the developing diversity profile of the workforce across the Bar as a whole.

How to Collect the Data

12. All individuals in the BSB authorised body's workforce (ie employees, managers, pupils and assessed mini-pupils) must be given the opportunity to complete the Legal Services Board (LSB) diversity questionnaire. The questionnaire can be found at the end of this section. A BSB authorised body may create its own questionnaire however it must contain the same questions and categories as used in the model LSB questionnaire and it must contain a "prefer not to say" option for each question.

How to produce a diversity data collection policy

13. The Diversity Data Officer is responsible for producing a written policy on the collection and use of diversity data. A sample policy is set out in Section 13.
14. The written policy must include:
 - a. Details of when and how the data will be collected;
 - b. The names of the registered data controller and the Diversity Data Officer;
 - c. An explanation that the provision of diversity data is voluntary and that individuals may withdraw their consent to the use of their data at any time;
 - d. An explanation of how the data will be collected and the purposes for which it is being collected;
 - e. A statement that the anonymised data will be published online in summary form or made available to the public on request by the BSB authorised body, except for data on sexual orientation and religion or belief, or where there are reasonable grounds to believe that publication of the anonymous data would result in the identification of an individual in connection with one or more of the diversity characteristics;
 - f. An explanation of how the data will be held, and the security measures in place to protect the identity of individuals in connection with the diversity characteristics;
 - g. An explanation of how the data will be anonymised;
 - h. When and how the anonymised data will be published; and
 - i. How and when the diversity data will be deleted/destroyed.
15. A sample Diversity Data Policy is included in Section 13 to this document however

please note use of the sample policy does not guarantee compliance by a BSB authorised body with their legal and regulatory requirements. A BSB authorised body should amend the sample Diversity Data Policy to ensure that it is suitable, having regard to their individual circumstances.

Consent

16. In order lawfully to collect diversity data from individuals, a BSB authorised body must obtain the explicit consent of individuals before collection takes place. This is required because of the rules under the Data Protection Act concerning the processing of sensitive personal data. All diversity data, of whatever nature, should be treated as if it were sensitive personal data for the purposes of compliance with the rules.
17. To demonstrate that explicit consent has been obtained, a BSB authorised body should be able to show that individuals have been informed about how their personal data will be used and that the provision of their personal data is voluntary. A BSB authorised body should also be able to show that individuals have been told that by providing their diversity data they are explicitly consenting to the collection and use of their personal data for the purposes for which they are notified. This may be done by providing individuals with a copy of the BSB authorised body's written diversity data policy when they are invited to provide their diversity data.
18. Consent to the collection and use of the diversity data must be freely given, and it is the responsibility of all Heads of Legal Practices and Diversity Data Officers to ensure that it is made clear that there is no obligation to respond and that the provision of diversity data is entirely voluntary.
19. A sample notification and consent form is set out at Section 13.
20. A BSB authorised body must ensure that there are no internal procedures or behaviours which could reasonably be considered to compel individuals to provide their diversity data. For instance, the provision of diversity data should be obtained through a separate mechanism from any other collection of information from members of the workforce. This should mean that a separate form or questionnaire and separate notification is used. The request

for diversity data should be made in isolation from any other requests for information and, in particular, should in no way be linked or associated with any appraisal or performance review.

Identification of individuals

21. All members of the workforce must be informed if the Diversity Data Officer considers that there is a risk that publication of the anonymised data could lead to identification of diversity characteristics in connection with an individual, in order that consent to publication is given in the knowledge of that risk. This risk may be evident at the time the data is collected, or thereafter, but must be notified to members of the workforce prior to publication in order that consent is provided or declined to publication accordingly.

Security of diversity data

22. BSB authorised bodies must implement appropriate systems and measures to protect diversity data against unauthorised or unlawful access and use of the diversity data, and against accidental loss or destruction of, or damage to, the diversity data.
23. In ensuring diversity data (whether containing personal data or anonymised) is kept securely, a BSB authorised body should, as a minimum:
 - a. Take physical measures to protect hard copies from unauthorised access or damage including, for example, keeping the data in a secure locked drawer or box;
 - b. Have access controls so that only those persons whose role requires them to access the diversity data are able to access it (for example, any IT specialists assisting with anonymisation);
 - c. Encrypt removable media on which the data is stored, including tapes, disks, removable hard drives, CDs and DVDs; and
 - d. Include confidentiality provisions in any outsourcing arrangement with a third party who may process the diversity data on behalf of the BSB authorised body.
24. The Diversity Data Officer is responsible for establishing secure electronic and physical barriers to the diversity data. Only those persons whose business role requires them to have access should have access and all such personnel, including the Diversity Data Officer, must be informed about the confidentiality of the diversity data and, where necessary, receive

appropriate training about how to use the diversity data.

25. In the event of accidental or unlawful destruction, loss, alteration, disclosure of, or access to, the diversity data which is likely to adversely affect the privacy of individuals, the Diversity Data Officer must investigate the incident and take action to mitigate the consequences such as seeking to recover the affected data, rectifying the circumstances that led to the incident and putting in place measures to ensure that such an incident is not repeated. In particular, the Diversity Data Officer must promptly notify:
 - a. the Information Commissioner's Office; and
 - b. where the Information Commissioner's Office so advises, the individuals likely to be affected.

Anonymisation, retention and destruction of diversity data

26. A BSB authorised body must anonymise diversity data as soon as reasonably practicable in order to ensure that individual members of the workforce cannot be identified in connection with their diversity characteristics.
27. A BSB authorised body shall be entitled to retain anonymised data indefinitely and must do so for at least 12 (twelve) months after publishing the data in order that copies may be provided to the Bar Standards Board on request. For the avoidance of doubt, the Bar Standards Board will not in any circumstances seek access to un-anonymised diversity data.

Withdrawal of Consent

28. Individuals should be informed that they have a right to object to the collection and use of their diversity data at any time, even if they have consented on a previous occasion, and to withdraw consent at any time.
29. In the event that an individual withdraws their consent a BSB authorised body should promptly delete or destroy any diversity data which includes the personal data of that individual and inform the individual within at least 21 days of receiving notification of the withdrawal of consent.
30. On receipt of a withdrawal of consent or objection and where the anonymised data has already been published in summary form, there

is no requirement to extract that individual's personal data from the published summary unless the individual alleges that continued publication of the anonymised data is causing or is likely to cause them or someone else substantial damage or distress.

Publication

31. The rules require that data must be published every three years. "Publication" means publishing on a BSB authorised body's website; however, where they do not have a website, anonymised information should be made available to the public on request.
32. When publishing the summary of the anonymous data, it should not include data relating to the characteristics of sexual orientation or religion and belief unless there is consent to this from the members of the workforce.

What should the data look like?

33. The summary of anonymised data should include a breakdown of each diversity characteristic in a manner which reflects seniority, eg categories representing Queen's Counsel, junior barristers and pupils, and from non-barrister members in categories representing directors and general managers, other administrative staff.
34. Notwithstanding efforts made to anonymise data, rare combinations of characteristics will generally lead to the identification of individuals. The summary of anonymous data must not include any analysis that links responses against different diversity characteristics or individuals. For instance, the analysis should not indicate that there are 11 (eleven) female barristers of which 1 (one) considers herself to be disabled.
35. If there is a real risk that the publication of the summary of anonymous data would result in the identification of an individual in respect of one or more of their diversity characteristics, a BSB authorised body are not required to publish that part of the information unless it has consent from the individuals affected.

The "Less than 10 Rule"

36. As a general rule the risk of identification is considered more likely to occur where the number of individuals with any particular

characteristic within any category is fewer than 10.²⁶

Example

A BSB authorised body has four junior barristers who identify themselves as disabled. Greendale's DDO does not publish data in respect of this group as consent was not given by each of the four barristers for this to happen.

37. Whilst there may be circumstances where the individuals concerned are all willing to consent to such publication, there should never be any pressure on them to do so.
38. If consent from all those affected is not obtained a BSB authorised body should still aim to publish a summary of the data expressed in headline terms to indicate a general picture of diversity at the BSB authorised body, eg: A BSB authorised body has an underrepresentation of women at QC level and an underrepresentation of BME pupils. It currently has no pupils above the age of 40 and most of the junior barristers are men.
39. Data can be published using either percentages or numbers and can be presented in graph or table format. Data may be presented as is set out at figs.1 and 2 below.

26. The approach of not requiring publication of diversity data where those in a particular group are fewer than 10 derives from and is supported by government guidance on the approach to be taken by public bodies in publishing their own diversity data: 2013. This guidance may be downloaded from: www.homeoffice.gov.uk/publications/equalities/equality-act-publications/equality-act-guidance/specific-duties

Figure 1: **Pupillage gender**

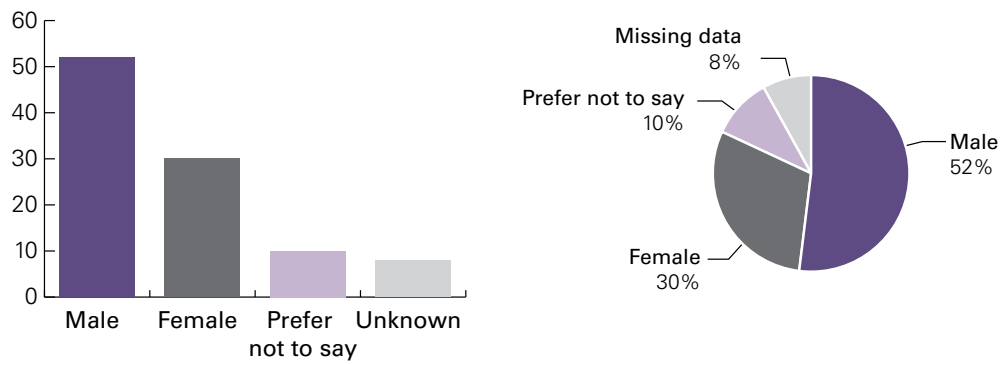
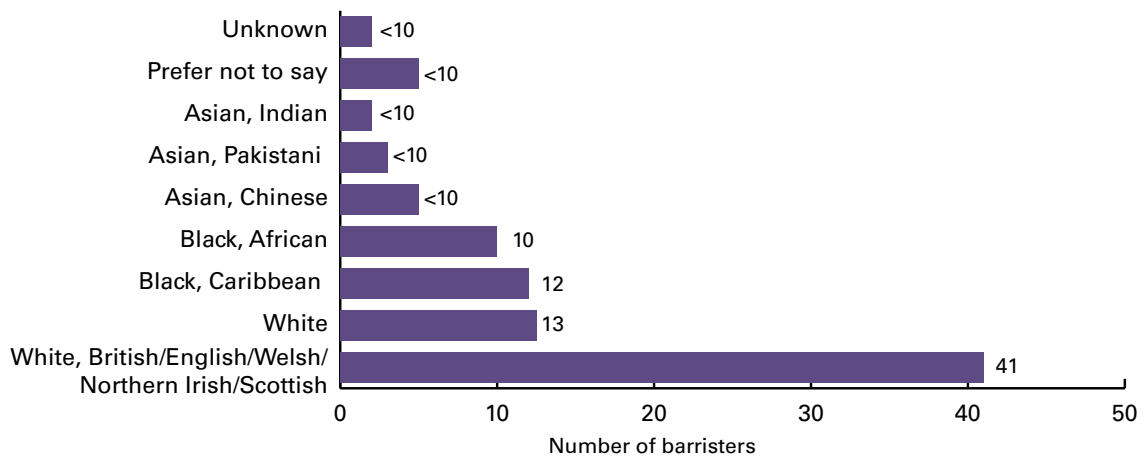


Figure 2: **Ethnicity of barristers**





MODEL DIVERSITY DATA QUESTIONNAIRE

Please answer each question in turn by choosing one option only, unless otherwise indicated. If you do not wish to answer the question please choose the option "Prefer not to say" rather than leaving the question blank.

About you

If you are an authorised person²⁷ for the purposes of the Legal Services Act 2007 (ie you hold a practising certificate issued by one of the approved regulators), please indicate your professional qualification(s) and role (tick all that apply if you are dual qualified and have a current practising certificate from more than one approved regulator):

		✓
Barrister	QC	
	Junior barrister	
	Other (including Pupil)	

If you do not fall into any of the categories listed above, please indicate which of the following categories best fits your role:

	✓
Any other fee earning role (eg solicitor, trainee solicitor, legal executive, paralegal)	
Any role directly supporting a fee earner (eg legal secretary, administrator, clerk, practice manager, legal assistant, paralegal)	
A managerial role (eg Director/non-lawyer Partner/Chief Executive/Practice Director or similar, Head of Legal Practice (HoLP)/Head of Finance & Administration (HoFA) or similar)	
An IT/HR/other corporate services role	
Prefer not to say	

Your role in your organisation

(a) Do you have a share in the ownership of your organisation (eg equity partner, shareholder)?

	✓
Yes	
No	
Prefer not to say	

27. The definition of an "authorised person" is set out in the Legal Services Act 2007, Section 18(1). For the purposes of this Act "authorised person", in relation to an activity ("the relevant activity") which is a reserved legal activity, means – (a) a person who is authorised to carry on the relevant activity by a relevant approved regulator in relation to the relevant activity (other than by virtue of a licence under Part 5), or (b) a licensable body which, by virtue of such a licence, is authorised to carry on the relevant activity by a licensing authority in relation to the reserved legal activity.

(b) Do you have responsibility for supervising or managing the work of lawyers or other employees?

	✓
Yes	
No	
Prefer not to say	

Age

From the list of age bands below, please indicate the category that includes your current age in years:

	✓
16 – 24	
25 – 34	
35 – 44	
45 – 54	
55 – 64	
65+	
Prefer not to say	

Gender

What is your gender?

	✓
Male	
Female	
Prefer not to say	

Disability

The Equality Act 2010 generally defines a disabled person as someone who has a mental or physical impairment that has a substantial and long-term adverse effect on the person's ability to carry out normal day-to-day activities.

(a) Do you consider yourself to have a disability according to the definition in the Equality Act?

	✓
Yes	
No	
Prefer not to say	



(b) Are your day-to-day activities limited because of a health problem or disability which has lasted, or is expected to last, at least 12 months?

	✓
Yes, limited a lot	
Yes, limited a little	
No	
Prefer not to say	

Ethnic Group

What is your ethnic group?

Asian/Asian British

	✓
Bangladeshi	
Chinese	
Indian	
Pakistani	
Any other Asian background (write in)	

Black/African/Caribbean/Black British

	✓
African	
Caribbean	
Any other Black/Caribbean/Black British (write in)	

White

	✓
British/English/Welsh/Northern Irish/Scottish	
Irish	
Gypsy or Irish Traveller	
Any other White background (write in)	

Other ethnic group

	✓
Arab	
Any other ethnic group (write in)	

Prefer not to say

	✓
Prefer not to say	

Religion or belief

What is your religion or belief?

	✓
No religion or belief	
Buddhist	
Christian (all denominations)	
Hindu	
Jewish	
Muslim	
Sikh	
Any other religion (write in)	
Prefer not to say	

Sexual orientation

What is your sexual orientation?

	✓
Bisexual	
Gay man	
Gay woman/lesbian	
Heterosexual/straight	
Other	
Prefer not to say	

**Socio-economic background**

(a) If you went to University (to study a BA, BSc course or higher), were you part of the first generation of your family to do so?

	✓
Yes	
No	
Did not attend University	
Prefer not to say	

(b) Did you mainly attend a state or fee paying school between the ages 11 – 18?

	✓
UK State School	
UK Independent/Fee-paying School	
Attended school outside the UK	
Prefer not to say	

Caring responsibilities

(a) Are you a primary carer for a child or children under 18?

	✓
Yes	
No	
Prefer not to say	

(b) Do you look after, or give any help or support to family members, friends, neighbours or others because of either:

- Long-term physical or mental ill-health/disability
- Problems related to old age

(Do not count anything you do as part of your paid employment)

	✓
No	
Yes, 1 – 19 hours a week	
Yes, 20 – 49 hours a week	
Yes, 50 or more hours a week	
Prefer not to say	

Thank you for completing this questionnaire

SECTION 8

Fair access to work

Legal requirements

1. The legal requirements set out in Section 1 (Basic Principles) prohibit discrimination in relation to employment, and employment discrimination includes discrimination in access to opportunities for promotion or training.
2. The law also prohibits the issuing of instructions to discriminate, or exerting pressure to discriminate, on any of the protected grounds.
3. The discrimination legislation also makes it unlawful for any person, in relation to the giving, withholding or acceptance of instructions to a barrister, to discriminate against any person or subject any person to harassment.
4. S.47 (2)(b) Equality Act 2010 makes it unlawful for a barrister to discriminate against a person who is a pupil by not allowing access to opportunities for training, gaining experiences or for receiving any other benefit, facility or service.

Regulatory requirement

5. The rule relating to fair access of work **(rC110(3)(i))** does not apply to a BSB authorised body; this rule only applies to self-employed barristers and the affairs of their chambers.
6. Individuals within a BSB authorised body will have employment contracts with job descriptions and receive a salary regardless of the work they are given. If an employee feels the distribution of work is unfair compared to another employee they can seek remedy in an employment tribunal, which a self-employed barrister could not do.

Potentially discriminatory requests/ instructions from solicitors

7. S.47 (6) Equality Act 2010 makes it unlawful for any person in instructing a barrister, to

discriminate against them. This includes clients, clerks and solicitors. In addition, the Solicitors Regulation Authority Handbook prohibits solicitors from discriminating unlawfully against any person in the course of their professional dealings. Such dealings will include the instruction of barristers. For further information, the Bar Council has guidance on discriminatory instructions.²⁸

Practice development

8. BSB authorised bodies are encouraged to set up mentoring schemes where advice and guidance can be offered regarding practice development. A junior barrister may be a pupil's mentor, and a more senior barrister may act as a mentor to a more junior barrister or to any member of the organisation who requests a mentor. For example, a barrister returning from parental leave may nominate a more senior member of the organisation as a mentor who can offer advice and support before and on his or her return to practice.

Marketing of barristers and pupils/ Networking activities

9. A BSB authorised body should ensure that marketing and networking activities, such as giving or attending seminars and lectures and social activities such as quiz nights and sporting activities, are organised so that all the workforce can, so far as practicable, be equally involved. This extends to opportunities for pupils and junior barristers to get to know more senior members of staff.
10. A BSB authorised body may find formal practice groups a useful means of integrating pupils and barristers and ensuring that marketing and networking opportunities are publicised within the organisation.

28. Guidance on discriminatory instructions: <http://www.barcouncil.org.uk/for-the-bar/professional-practice-and-ethics/equality-and-diversity-guidance/discriminatory-instructions/> [last accessed 24 March 2015]

SECTION 9

Harassment

Legal requirements

1. Harassment is unlawful under the Equality Act 2010.²⁹ It is any form of unwanted conduct relating to age, disability, gender reassignment, race, religion or belief, sex or sexual orientation which has the aim or effect of violating a person's dignity, or which creates an intimidating, hostile, degrading, humiliating or offensive environment for that person (or, in some cases, a witness to the conduct).
2. A second form of harassment is where a person engages in unwanted conduct of a sexual nature towards another person and the conduct has one or other of the above aims or effects.
3. A third form of harassment occurs when a person engages in unwanted conduct of a sexual nature (or related to gender reassignment or sex) which has one or other of the above aims or effects and because the recipient rejected (or submitted) to that conduct treats the recipient less favourably than if they had not rejected or submitted to it.

Regulatory requirement

4. **rC110(3)(j)** requires that a *BSB authorised body* has a written anti-harassment policy which as a minimum:
 - (i) States that harassment will not be tolerated or condoned and that managers, employees, barristers, pupils and others temporarily in your BSB authorised body such as mini-pupils have a right to complain if it occurs;
 - (ii) Sets out how the policy will be communicated;
 - (ii) Sets out the procedure for dealing with complaints of harassment.

Guidance

5. Harassment is a particularly difficult issue because behaviour that one person may be able to ignore or deal with comfortably may nevertheless constitute harassment if directed at another. Further, a person can be harassed by behaviour which is not directed at him or her but at another person. A single incident may constitute harassment if it is sufficiently serious. The motive or intention of the perpetrator may be (but is not invariably) relevant. Harassment is unlawful under equality legislation and certain types of harassment may also constitute a criminal offence.

Example

A BSB authorised body employs a former clerk, who retired at the age of 65, to carry out various administrative tasks. When he comes into the office, the other employees call him 'granddad' and make jokes about his free travel pass. He finds it humiliating to have his age constantly referred to in this way, but he feels that he has to go along with the 'joke' and says nothing. The employee's behaviour is likely to be unlawful and the BSB authorised body, as the employer, is likely to be vicariously liable.

Dealing with harassment

6. Those experiencing harassment may be afraid to complain. They may fear that their complaint will be trivialised or that they will be subject to ridicule or reprisals or that nothing will be done. By undertaking certain specific steps, a BSB authorised body should be able to alleviate the problems of harassment in the context of work related relationships.

29. S.26 Equality Act 2010

7. In particular, the following are recommended:
 - active promotion of the organisation's anti-harassment policy by people in senior positions;
 - training for those in senior or supervisory roles on how to keep the work environment free of harassment and how to deal with it should it occur;
 - Provision of informal means of resolving complaints of harassment in the first instance;
 - Designation of an adviser to assist employees and others subjected to harassment. (This is a role which may be carried out by the BSB authorised body's Equality and Diversity Officer);
 - Independent, objective, sensitive and fair procedure for the internal investigation of complaints; and
 - A principle of treating violations of the anti-harassment policy as a disciplinary offence.
8. A person who is being harassed often just wants the harassment to stop and does not wish to see the harasser disciplined. In these circumstances, a BSB authorised body should make an independent assessment of the situation to decide whether disciplinary action should be taken.
9. With support from the designated adviser (who may be the BSB authorised body's Equality and Diversity Officer), the person who is experiencing harassment may wish to tell the harasser that the behaviour is unacceptable and it should stop immediately, this may be done indirectly through a designated adviser or another person. Advice may also be sought from the Bar Council's Equality helpline 0207 6111310.

Policy requirement

10. A model anti-harassment policy is set out at Section 13.
11. Written policies and procedures should be reviewed regularly and at least every two years.

SECTION 10

Parental leave

Legal requirements

1. Employees of BSB authorised bodies are covered by the legislation relating to maternity leave, adoption leave, parental leave and shared parental leave. An explanation of this legislation can be found on the relevant part of the GOV.UK website.³⁰ An employer may set out other terms for maternity, adoption, parental or shared parental leave in an employee's contract of employment, within the staff handbook or by creating specific leave policies.

Other Sources of Information

- Bar Council Equality and Diversity Helpline – 020 7611 1310.
- Information about tax credits and child benefits can be accessed via the HM Revenue & Customs website.³¹
- Information about 'keeping in touch days' can be accessed on the Department for Work and Pensions website.³²
- Information about employment rights in relation to leave for parents and carers can be accessed via ACAS.³³

30. Welcome to GOV.UK. [ONLINE] Available at: www.gov.uk [Accessed 24 March 2015].

31. HM Revenue & Customs: Home Page. [ONLINE] Available at: www.hmrc.gov.uk [Accessed 24 March 2015].

32. Statutory Maternity Pay (SMP) - DWP. 2013. Statutory Maternity Pay (SMP) - DWP. [ONLINE] Available at: www.dwp.gov.uk/publications/specialist-guides/technical-guidance/ni17a-a-guide-to-maternity/statutory-maternity-pay-smp/working-in-your-maternity-pay/ [Accessed 24 March 2015].

33. www.acas.org.uk/index.aspx?articleid=1362 Accessed 24 March 2015].

SECTION 11

Flexible and part-time working and career breaks

Legal requirements

1. Employees of BSB authorised bodies are covered by the legislation relating to entitlement to request flexible working arrangements. An explanation of this legislation can be found on the relevant part of the Gov.uk website.³⁴

Regulatory Requirements

2. **rC110(3)(l)** requires that a *BSB authorised body* has a flexible working policy which covers the right of an employee to take a career break, to work part-time, to work flexible hours or to work from home so as to enable them to manage their family responsibilities or disability without giving up work.

Guidance

Advantages of flexible working arrangements

3. Some barristers can work incredibly long hours and their workload can vary, which can make continued practice at the Bar impracticable. Flexible working arrangements may enable these barristers to remain in practice. There is an equality and diversity aspect to this, because a disproportionately high number of women leave the Bar, often after having children and during the years when their children are still young. This is a loss to the Bar which in many cases might be avoided if flexible working arrangements had been made available.

Guidance on developing a policy

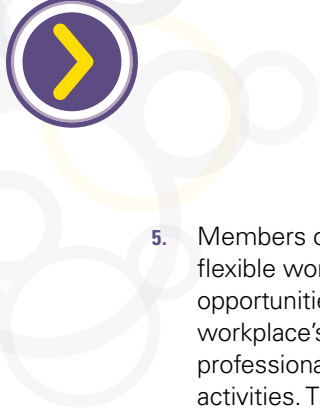
4. Solicitors and lay clients do not expect barristers to be available at all times, not least because of their commitments to other clients, for example during trials a long distance from the workplace, or due to part-time judicial appointments, writing commitments, or academic or political appointments. Remote access to the workplace computers and telephone networks means that it is now common for barristers to work from home, often for reasons of convenience unconnected with childcare or other domestic responsibilities.

Example

A barrister agrees with their employer that while his children are young, he will go to court, do conferences, and attend meetings and marketing events only every other week, with the alternate week being spent doing paperwork at home.

He is able to make other arrangements in special circumstances, or for trials which last longer than a week but finds that this is necessary only rarely. These flexible working arrangements enable him to take his children to school and collect them, and to be at home with them before and after school hours. When they are older and can manage without him, he returns to full-time practice.

34. Welcome to GOV.UK. [ONLINE] Available at: www.gov.uk [Accessed 24 March 2015].

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5. Members of BSB authorised bodies with flexible working arrangements should be given opportunities to take part in all aspects of the workplace's activities, including continuing professional development, marketing and social activities. The nature of individual members' flexible working arrangements should be taken into account when these activities are being arranged.

Example

A barrister agrees with the employer that while her children are below school age, she will, so far as possible, work Monday to Thursday, and will not go to court, do conferences, or come into the workplace on Fridays. Two other members of the workforce, who already work a four-day week, work a different pattern of days. The BSB authorised body organises a buffet lunch for the workforce once every three months, always on a Friday. This is the only social event which the whole of organisation attends, except for an annual party.

At the suggestion of the Equality and Diversity Officer, the Head of Legal Practice decides that the day of the week on which the lunch takes place will rotate, so that all the staff working part-time are able to attend at least some of the lunches and maintain contact, without making special arrangements to come into work on a non-working day.

SECTION 12

Providing services to disabled people

Legal requirements

1. It is unlawful to discriminate against someone, because of any protected characteristic, including disability, by refusing to provide a service, providing a lower standard of service, or offering a service on different terms than to other people.
2. The Equality Act 2010 contains the duty to make reasonable adjustments.³⁵ Reasonable adjustments need to be made where a practice, policy or procedure, or physical feature of premises, make it impossible or unreasonably difficult for a disabled person to make use of a service. The duty also includes making reasonable adjustments in the form of auxiliary aids or additional services (for example, the provision of information on audio tape, or of a sign language interpreter) to enable disabled persons to make use of the services provided.
3. It is unlawful for a barrister and employer to pass on the costs of making reasonable adjustments to the individual or individuals for whom those adjustments are made.³⁶

Regulatory Requirements

4. **rC110(3)(m)** requires that a *BSB authorised body* has a reasonable adjustments policy aimed at supporting disabled clients, its workforce and others including temporary visitors.

Guidance

5. This guidance is intended to assist BSB authorised bodies, individual barristers and staff, in providing services to disabled people in a manner which complies with equality legislation and the BSB Handbook by ensuring that the BSB authorised body has a policy enabling disabled people to request, and be

considered for reasonable adjustments so as to comply with the legal requirements.

6. BSB authorised bodies are encouraged to provide training in equality and diversity issues to all members of staff. This guidance is not a substitute for training. Disability discrimination gives rise to particular issues in relation to service provision, and BSB authorised bodies should review its premises and its policies, practices and procedures periodically to ensure they comply with the law, and the BSB Handbook. This review should extend to services which are provided to or on behalf of the BSB authorised body, to the public or a section of the public, by external service providers such as IT consultants and web designers.
7. Further information and advice is available from the sources listed in the Directory. See also the guidance document "Disability Access", which is available from the Guidance section of the Bar Council website.³⁷

Reasonable adjustments

8. The Equality Act 2010³⁸ imposes a duty on a barrister to make reasonable adjustments. The legal duty to make reasonable adjustments comprises three requirements to make reasonable adjustments:
 - a) Where there is a provision, criterion or practice which puts a disabled person at a substantial disadvantage in relation to a relevant matter in comparison with persons who are not disabled
 - b) Where a physical feature puts a disabled person at a substantial disadvantage in comparison with persons who are not disabled
 - c) Where a disabled person would, but for the provision of an auxiliary aid, be put at

35. S.20 Equality Act 2010

36. S.20 (7) Equality Act 2010

37. [ONLINE] Available at: www.barcouncil.org.uk/media/43938/disability_access_making_chambers_accessible.pdf [Accessed 24 March 2015].

38. S.47 Equality Act 2010

a substantial disadvantage in comparison with persons who are not disabled.

Where the provision of information is a requirement under a) and c) it must be provided in an accessible format.

9. A failure to comply with the duty to make reasonable adjustments is discrimination against the disabled person.
10. Further information on the types of reasonable adjustment that can be made can be found on the Equality and Human Rights Commission (EHRC) website³⁹ (see specifically the Equality and Human Rights Commission guide, “*Examples of Reasonable Adjustments*”).

Example

A solicitor tells a barrister that a client who will be coming to the BSB authorised body is visually impaired. The barrister asks the solicitor, who has visited the office before, to discuss with the client whether any adjustments need to be made. After discussion with the solicitor, the client suggests that the conference should start mid-morning so that she can travel on the underground after the rush hour, asks for drinking water to be made available for her dog together with somewhere for it to relieve itself, and asks for any documents which the barrister is preparing for discussion at the conference to be made available to her electronically so that she can adjust the size of the text on her computer.

11. In the context of the provision of legal services, the purpose of reasonable adjustments is to provide access to the service for a disabled client as close as it is reasonably possible to get to the standard normally offered to other clients who are not disabled.

Example

A BSB authorised body’s premises are on the third floor of a listed building in the Temple. In order to ensure that it can offer services to disabled clients whose mobility is impaired, the BSB authorised body agrees with the occupants of the ground floor premises the use of conference rooms, waiting and toilet facilities as required, in return for a fee. The BSB authorised body does not charge disabled clients an additional fee to cover the cost of using the ground floor premises, but absorbs the cost within its general overheads.

12. If a BSB authorised body makes an additional service available to clients for which there is normally a charge it will have to consider whether that additional service is a reasonable adjustment in relation to the disabled client. If it is a reasonable adjustment, the cost cannot be passed on to the disabled client.

Example

A sole practitioner conducts conferences in the workplace or at the solicitor’s office. If she conducts a conference at the solicitor’s office, she charges for the cost of travel. The barrister has to conduct the conference at the solicitor’s office because their offices are inaccessible for the mobility impaired client. The barrister does not pass on to the client the cost of making this reasonable adjustment.

13. A BSB authorised body should state on its website and in any publicity material that reasonable adjustments will be made and should identify the person or persons to whom requests should be made.
14. The Equality and Human Rights Commission website notes that: “*When deciding whether an adjustment is reasonable, service providers can consider issues such as the cost of the adjustment, the practicality of making it, health and safety factors, the size of the organisation, and whether it will achieve the desired effect... In considering what is reasonable, you may consider factors such as your organisation’s financial resources: generally, more is expected of larger organisations.*”

³⁹ EHRC - Home. [ONLINE] Available at: www.equalityhumanrights.com [Accessed 24 March 2015].

15. The law requires the removal of barriers to accessing a service but does not require a fundamental change in the nature of the service provided. For example if a barrister does not do work on a conditional fee basis, the barrister is not required to accept a case on a conditional fee basis for a disabled person. Making this adjustment would fundamentally alter the nature of the services offered by the barrister.

Reasonable Adjustments Policy Requirement

16. The regulations require that a BSB authorised body develop a reasonable adjustments policy aimed at supporting disabled clients, barristers and visitors.
17. A sample reasonable adjustments policy is set out in section 13 of this document.
18. Reasonable adjustments policies should set out the aims of the BSB authorised body in respect of the provision of reasonable adjustments, ie what it wishes to achieve through the implementation of the policy.
19. Reasonable adjustment policies should also cover:
 - a. The mechanisms in place for a person to ask for an adjustment to be made
 - b. How decisions on reasonable adjustments will be made and by whom
 - c. What mechanisms exist to ensure that the relevant factors are considered in reaching a decision as to whether any step is a reasonable adjustment.

SECTION 13

Model policies and documents

MODEL HARASSMENT POLICY

This is a model harassment policy. For further information, see Section 9 on harassment.

1. This policy covers all those working in a BSB authorised body, visiting and providing services to the organisation.
2. *[Name of BSB authorised body]* is committed to providing a work environment in which all individuals, clients and the public are treated with dignity and respect. *[Name of BSB authorised body]* is determined to promote a work environment in which everyone is treated equally and with dignity and can flourish.
3. Harassment in any form will not be tolerated at *[Name of BSB authorised body]*. Harassment includes any unwanted conduct related to sex, race, disability, gender re-assignment, religion or belief, sexual orientation or age. Such behaviour may take many forms including:
 - Conduct which is unwanted by the recipient and perceived as hostile or threatening;
 - Conduct which gives rise to a hostile or threatening work environment;
 - Conduct which creates an atmosphere in which it is feared that rejection or submission will be used as a basis for decisions which have an impact on the recipient at work such as a recruitment decision.
4. The following are examples of types of behaviour which may amount to harassment:
 - Physical or sexual assault;
 - Requests for sexual favours in return for career advancement;
 - Unnecessary physical contact;
 - Exclusion from social networks and activities or other forms of isolation;
 - Bullying;
 - Compromising suggestions or invitations;
 - Suggestive remarks or looks;
 - Display of offensive materials, including on a computer screen;
 - Tasteless jokes or verbal abuse, including any sent by email;
 - Offensive remarks or ridicule;
 - Dealing inappropriately or inadequately with complaints of harassment.
5. Harassment is unlawful under the Equality Act 2010.⁴⁰ In addition to the above unwanted conduct, it can arise where a person engages in any kind of unwanted sexual behaviour (or gender reassignment or sex related behaviour).
6. Complaints of harassment may be raised informally in the first instance with *[Name of the BSB authorised body's Equality and Diversity Officer]*, the Head of Legal Practice or another senior member of the BSB authorised body who will agree an appropriate response. Formal complaints should be made under the *[Name of BSB authorised body's]* grievance procedure.
7. Harassment is misconduct for employees and a breach of the BSB Handbook. Allegations of harassment will be dealt with under the *[Name of BSB authorised body's]* disciplinary procedure.
8. *[Name of BSB authorised body]* is committed to ensuring that no-one who makes an allegation of harassment in good faith should be subjected to any detriment as a result. Any victimisation of a complainant, witness or anyone else involved in the investigation of a complaint will be viewed as a disciplinary matter.
9. A copy of this policy is provided to all those for whom *[Name of BSB authorised body]* constitutes a working environment, including

40. S.26 Equality Act 2010

all staff members, pupils and barristers, those who provide services to a BSB authorised body such as contract cleaners, accountants and IT consultants, and mini-pupils and work experience students.

10. This policy was adopted on [date] and will be reviewed on [date].

MODEL REASONABLE ADJUSTMENTS POLICY

1. This is a model reasonable adjustments policy. BSB authorised bodies are encouraged to adapt this for their own use. For further information please see section 11 on providing services to disabled people above.

Aim and remit of policy

2. **Aim:** this section should set out what a BSB authorised body wishes to achieve through the development of this policy.
3. [*Name of BSB authorised body*] is committed to making reasonable adjustments in order to remove or reduce substantial disadvantage for disabled people working with [*name of BSB authorised body*] or receiving legal services. This policy covers all employees of [*name of BSB authorised body*] barristers, pupils, mini-pupils and visitors to the workplace.

Circulation

4. This policy is circulated to all members of staff and those who are required to read and understand it.

Definition of disability

5. For the purposes of this policy the definition of disability follows that set out in the Equality Act 2010 s.6. A person is therefore disabled if s/he has a physical or mental impairment which has a substantial and long term adverse effect on his/her ability to carry out normal day-to-day activities. "Substantial" means more than minor or trivial and "long term" means 12 months or more".

Types of reasonable adjustment

6. This policy does not provide an exhaustive list of the reasonable adjustments that [*Name of BSB authorised body*] will make for all members of staff or visitors; however the following types of adjustment that may be made are listed below:
 - a. Provision of information in alternative formats (eg large print, Braille etc)
 - b. Paid leave for disabled employees
 - c. Provision of auxiliary aids eg induction loops
 - d. Provision of accessible conference room facilities
 - e. Provision of a reader or interpreter.

Staff and others in a BSB authorised body

7. Staff with specific requirements should make requests to (*insert name and job title*) for reasonable adjustment decisions. All requests for reasonable adjustments will be considered on a case by case basis with the advice and assistance of [*Name of BSB authorised body's Equality and Diversity Officer*]. Where it is not possible to make the adjustment requested [*name of BSB authorised body's Equality and Diversity Officer*] will discuss viable alternatives with the applicant.
8. The Head of Legal Practice is responsible for considering whether or not disabled staff require assistance during an emergency evacuation and if so whether or not a personal emergency evacuation plan is required for the individual/s concerned. If so, the plan will be developed in partnership with the individual concerned in order to ensure that adjustments to the emergency evacuation procedure may be made.

Visitors to the workplace

9. Barristers and other members of staff are responsible for considering reasonable adjustment requests for their visitors. They are also responsible for anticipating any likely reasonable adjustments that will need to be made for visitors whom they know to be disabled and are likely to require assistance. Visitor requests for specific reasonable adjustments may be made by contacting [*insert name and contact details*].

Cost of making reasonable adjustments

10. In no circumstances will [*Name of BSB authorised body*] pass on the cost of a reasonable adjustment to a disabled person.

Monitoring and review

11. This policy is reviewed by [*Name of BSB authorised body's Equality and Diversity Officer*] every two years. The date of the last review was [*insert date*].

MODEL DIVERSITY DATA POLICY

1. This is the Data Diversity Policy for *[Name of BSB authorised body]*. This policy is effective as of *[insert date]*.
2. The name of the registered data controller for *[Name of BSB authorised body]* is *[insert name]* and the data controller's registration number on the Data Protection register is *[insert number]*.
3. The name of the Diversity Data Officer is *[insert name]*.

Collection of diversity data

4. Members of a BSB authorised body's workforce are given the opportunity to provide their diversity data for collection in accordance with the Bar Standards Board's requirements. The Diversity Data Officer is responsible for arranging and supervising the collection of diversity data.

Why diversity data is collected

5. Individuals have the opportunity to provide their diversity data in order for *[Name of BSB authorised body]* to publish an anonymous summary of such data. This provides transparency concerning recruiting and employment activities across *[Name of BSB authorised body]* and analysis of diversity data encourages a strong, diverse and effective legal profession.

Please note: You are not obliged to provide your diversity data. You are free to provide all, some or none of your diversity data.

How diversity data is collected

6. Diversity data will be collected through *[insert details ie completing an online form/ survey or completing a hard copy form plus details of how the individual returns the completed form to the Diversity Data Officer if relevant]*.
7. You will be provided with a copy of the [online] form [by email], together with a copy of the consent form which you must complete if you wish to provide your diversity data.

Keeping diversity data secure

8. All diversity data that is collected from individuals will be kept securely. *[Name of BSB authorised body]* shall put the following security measures in place to protect diversity data:

[Set out the measures that will be used to protect the diversity data against unlawful and unauthorised disclosure or access and the way in which it will be deleted]

9. *[Name of BSB authorised body]* will not share diversity data with any third parties, save as set out in paragraph [XX] above.
10. Should you access or disclose diversity data accidentally or intentionally when you are not authorised to do so, you must notify the Diversity Data Officer immediately.

Anonymising diversity data

11. *[Name of BSB authorised body's Diversity Data Officer]* is required to anonymise diversity data before publishing it in summary form. We will securely anonymise diversity data through *[insert details of how anonymisation is achieved and categories against which data will be summarised]*.

Publication of the anonymised summary of diversity data

12. *[Name of BSB authorised body]* is required to publish diversity data in an anonymised summary format in accordance with the requirements of the Bar Standards Board. The summary will break down the information in a way which categorises each diversity characteristic against job status and role, in a manner which reflects seniority within *[Name of BSB authorised body]*. The summary will be *[set out whether the summary will be published online if the BSB authorised body has a website, or made available on request where the BSB authorised body does not have a website]*.
13. Diversity data relating to sexual orientation and religion or belief will not be included in the anonymised summary format for publication, unless there is consent from all members of the workforce
14. Where there are fewer than 10 (ten) individuals within each published category who identify through the questionnaire with the same diversity characteristic (for example, 4 (four) individuals with a job role at the same level of seniority identify themselves as disabled), *[Name of BSB authorised body]* will not publish the anonymous data relating to those individuals unless it has their informed consent to do so.



Destruction of diversity data

15. [Name of BSB authorised body] will securely destroy the diversity data collected promptly after the data has been anonymised and in any event within 3 (three) months following the date of collection. Secure destruction means that as far as possible we shall not hold the diversity data in any way where it is possible to identify an individual. In practice [insert details of how secure destruction will be achieved].
16. Anonymised data will be kept for 12 months before being destroyed as above.

Questions or complaints

17. You have a right to withdraw your consent or object to the use of your diversity data at any time.
18. Where your data has already been provided and you wish to withdraw your consent to its use, please notify the Diversity Data Officer in writing [insert contact details]. He/she will promptly delete or destroy any diversity data which includes your personal data and will confirm to you that this step has been taken within 21 days of receiving notification from you.
19. Where the anonymised data has been published in summary form, the Diversity Data Officer will not extract your personal data from the published summary unless it is likely that continued publication could cause you or someone else substantial damage or distress. In such circumstances, the Diversity Data Officer will consider the reasons you have put forward and shall respond within 21 days from the date you notify him/her of your belief to let you know whether he/she has determined that the continued publication of the data is justified and, if not, to confirm the action taken to extract your data from the published summary and to delete or destroy any copies.
20. Should you have any questions or complaints about this Diversity Data Policy, please contact the Diversity Data Officer on [insert contact details].

MODEL NOTIFICATION AND CONSENT FORM FOR DIVERSITY DATA PROVISION

1. *[Name of BSB authorised body]* is required by the Bar Standards Board to give you the opportunity to submit diversity data so that such data may be published in anonymised summary form.

You are under no obligation to provide diversity data and if you submit diversity data, you do so voluntarily.

2. Apart from data relating to religion or belief and sexual orientation, which will not be published unless there is consent from all members of the workforce, any diversity data that you submit will be processed for the purposes of publishing an anonymous summary [on *[Name of BSB authorised body's]* website or made available on request to members of the public in electronic or hard copy form].
3. Diversity data you submit relating to religion or belief and sexual orientation will be anonymised and held by *[Name of BSB authorised body]* for 12 months but not published. The anonymous summary will categorise each diversity characteristic against job status and role, in a manner which reflects seniority within *[Name of BSB authorised body]*.
4. If you would like further information about the collection and use of diversity data, please refer to our Diversity Data Policy available here [insert link or similar]. You have a right to object to the use of your diversity data at any time, or withdraw your consent to its use, by contacting the Diversity Data Officer at *[insert details]*.

Consent Questions

1. I explicitly consent to the processing and publication of my data as set out in this form and *[Name of BSB authorised body's]* diversity data policy.
Yes/No
2. I explicitly consent to the publication of my data in anonymous form even if there are fewer than 10 individuals identified against one or more of the characteristics. I understand that this may result in identification.
Yes/No



MODEL EQUALITY ACTION PLAN

BSB authorised bodies must consider what actions they should take to make sure the principles of equality and diversity are embedded into their day-to-day work and to prevent unlawful discrimination taking place.

The actions that are needed will naturally differ depending on the BSB authorised body's individual circumstances. The actions contained in this sample plan are for illustrative purposes only. BSB authorised bodies must analyse all relevant data in order to develop appropriate evidence-based actions of its own.

Date:

Created/updated by: (insert name and job role e.g. BSB authorised body's Equality and Diversity Officer)

Action number	Action/Activity	Evidence base	Deadline	Person/s responsible	Progress as at (insert date)
1	Disseminate Bar Council Fair Recruitment Guide to all members of staff involved in recruitment.	Only four members of staff have read the guide, which creates difficulty setting up selection panels.	September 20XX	Equality and Diversity Officer	Completed. All members provided with copy of Fair Recruitment Guide by email on XX August 20XX.
2	Provide confirmation in writing to Equality and Diversity Officer that private study of Bar Council Fair Recruitment Guide has been undertaken	“ ”	December 20XX	All members of staff	In progress – awaiting confirmation from seven members of staff. Chaser/reminder email sent on XX November.
4	Creation of an anti-harassment policy	[Name of BSB authorised body] is required to create an anti-harassment policy and the organisation wants to ensure this behaviour is not tolerated or condoned.	March 20XX	Head of Legal Practice and EDO	In progress. Conducted focus groups and started writing up first draft of the policy.
5	Disseminate email from Head of Legal Practice/Management Committee explaining the reasons for the collection of diversity data and encouraging members of the workforce to provide it.	Latest workforce monitoring round indicates 50% of the workforce did not provide diversity data.	October 20XX	Head of Legal Practice with assistance from Diversity Data Officer.	Completed – email sent on XX October 20XX.
6	Ensure BSB is provided with the name of the new Diversity Data Officer	[Name of BSB authorised body] is required to make sure the BSB is provided with the name of the Data Diversity Officer	May 20XX	Data Diversity Officer	Completed – Data Diversity Officer sent email to BSB equality team on XX May 20XX

SECTION 14

Directory

This section lists organisations and information resources in the field of equality and diversity. Please email the Bar Standards Board Policy Officer with any corrections, updates or suggestions for additions at equality@barcouncil.org.uk

Bar Council Equality and Diversity helpline

Email: equality@barcouncil.org.uk
 Confidential helpline: 020 7611 1310
 Open to practising barristers, pupils and law students

Bar Standards Board Handbook

Website: www.barstandardsboard.org.uk

ACAS

Website: www.acas.org.uk
 Information and advice on employment and discrimination law

Action on Hearing Loss (formerly RNID)

www.actiononhearingloss.org.uk

The Association of Muslim Lawyers

Website: www.aml.org.uk
 Email: aml@aml.org.uk

The Association of Women Barristers

Website: www.womenbarristers.co.uk
 Email: Via website

Bar Lesbian and Gay Group

Email: info@blagg.org

The Courts and Tribunals Service: Judiciary

Website: www.judiciary.gov.uk/

Deaf Lawyers UK

Website: www.deaflawyers.org.uk

Discrimination Law Association

Website: www.discriminationlaw.org.uk
 Telephone: 0845 478 6375

Equality and Human Rights Commission

Website: www.equalityhumanrights.com
 Includes the websites of the former Commission for Racial Equality, Disability Rights Commission and Equal Opportunities Commission
 Email: info@equalityhumanrights.com

The Gender Trust

Website: www.gendertrust.org.uk
 A UK charity providing support and advice to adults who are Transsexual, Gender Dysphoric, Transgender (ie those who seek to adjust their lives to live as women or men, or come to terms with their situation despite their genetic background), or those whose lives are affected by gender identity issues.
 Helpline: 01527 894 838

Jobcentre Plus

Website: <https://www.gov.uk/contact-jobcentre-plus>
 Provides funding for adjustments for disabled people in the workplace through the 'Access to Work' Scheme. Contact the Disability Employment Advisor in the local Jobcentre for information on how to apply.

LawCare

Website: www.lawcare.org.uk
 Helpline: 0808 800 0023 and 0800 279 6888 (if you're a member of the legal profession)
 An advisory and support service to help lawyers, their staff and their immediate families to deal with health problems such as depression and addiction, and related emotional difficulties.

Lawyers' Christian Fellowship

Website: www.lawcf.org
 Email: admin@lawcf.org



Lesbian and Gay Lawyers Association

Website: www.lagla.org.uk

Email: andrea@lagla.org.uk

MIND – National Association for Mental Health

Website: www.mind.org.uk

This is a mental health charity which works to support people with mental health problems and their carers. Provide advice on employment matters.

Royal National Institute of Blind People

Website: www.rnib.org.uk

Includes detailed information about website accessibility

Email: helpline@rnib.org.uk

Telephone: 0303 123 9999

Society of Asian Lawyers

Website: www.societyofasianlawyers.co.uk

Society of Black Lawyers

Website: www.blacklawyer.org

Stonewall

Website: www.stonewall.org.uk

A campaigning and advisory charity working to achieve equality and justice for lesbians, gay men and bisexual people.

The United Kingdom Association of Jewish Lawyers and Jurists

Website: www.jewishlawyers.co.uk



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