



## Meeting of the Bar Standards Board

**Thursday 27 November 2025, 5.00 pm** (Hybrid meeting - in person and online)

**Rooms 1.4 – 1.7, First Floor, BSB Offices / MS Teams**

### **Agenda – Part 1 – Public**

*The meeting will be preceded by a Board Member Seminar at 3.15 pm in the same venue.  
This will follow up action points arising from the October Away Day.*

Meetings will be recorded for the purposes of minute taking as previously agreed by the Board. Your consent to this is assumed if you decide to attend. The recording will be deleted once the minutes are formally approved

#### **Page**

1.	<b>Welcome / announcements</b> (5.00 pm)		Chair	
2.	<b>Apologies</b>		Chair	
3.	<b>Members' interests and hospitality</b>		Chair	
4.	<b>Approval of minutes from the last meeting (25 September 2025)</b>	Annex A	Chair	<b>3-6</b>
5.	a) <b>Matters arising &amp; Action List</b>	Annex B	Chair	<b>7</b>
	b) <b>Forward agenda</b>	Annex C	Chair	<b>9</b>
6.	<b>Quarter 2 Performance report – balanced scorecard</b> (5.05 pm)	BSB 057 (25)	Mark Neale	<b>11-30</b>
7.	<b>Annual Report 2024/25</b> (5.15 pm)	BSB 058 (25)	Debbie Stimpson	<b>31-72</b>
8.	<b>Governance, Risk and Audit Committee (GRA) Committee - Annual Report 2025</b> (5.25 pm)	BSB 059 (25)	Stephen Thornton	<b>73-78</b>
9.	<b>Performance and Strategic Planning Committee (PSP) Mid-Year Report 01 May 2025 to 31 October 2025</b> (5.30 pm)	BSB 060 (25)	Tracey Markham	<b>79-82</b>
10.	<b>Governance documents</b> (5.35 pm)	BSB 061 (25)	Rebecca Forbes	<b>83-87</b>
11.	<b>Director General's Report – Public Session</b> (5.40 pm)	BSB 062 (25)	Mark Neale	<b>89-93</b>

12.	<b>Chair's Report on Visits &amp; External Meetings</b>	BSB 063 (25)	Chair	<b>95</b>
13.	<b>Schedule of Board Meeting Dates (Jan 2026 – Mar 2027)</b>	BSB 064 (25)	Rebecca Forbes	<b>97</b>
14.	<b>Any other business</b>			
15.	<b>Date of next meeting</b>			
	• Thursday 29 January 2026 (2 pm)			
16.	<b>Private Session</b>			
	(5.45 pm)			

**John Picken**  
**Governance Officer**  
20 November 2025